

Communicating with the Board

The board of directors (the “Board”) of United Rentals, Inc. (the “Company”) values communications with our security holders and other constituencies. We have adopted procedures to enable our security holders and other interested parties to communicate with our Board or with any individual director or directors of the Board.

If you wish to send a communication, you should do so in writing. Communications should be addressed to the Board or the particular director or directors, as the case may be, and mailed to United Rentals, Inc., 100 First Stamford Place, Suite 700, Stamford, CT 06902, Attention: General Counsel. All such communications will be appropriately submitted to the Board or the relevant director or directors.

Please note that the foregoing procedures do not apply to (i) stockholder proposals pursuant to Securities Exchange Act Rule 14a-8 and communications made in connection with such proposals or (ii) service of process or any other notice or communications in a legal, regulatory, governmental or other proceeding.